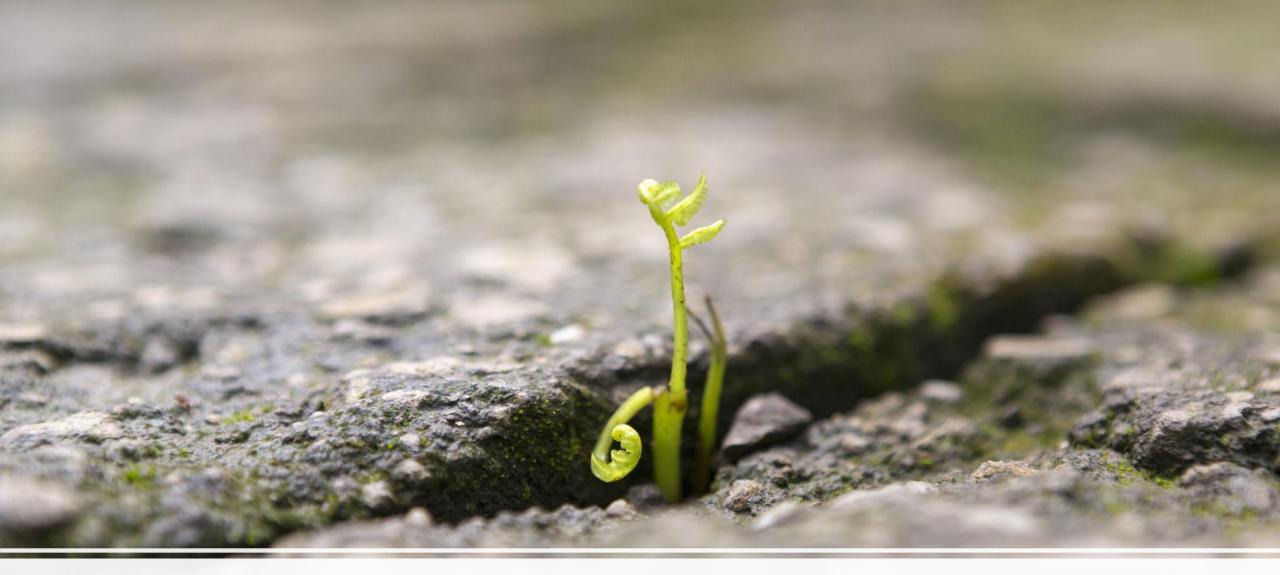
**Emerging Technologies:**opportunities and pitfalls



Advancing excellence in laboratory medicine for better healthcare worldwide

Sunday, October 30<sup>th</sup> Sergio Bernardini Royal A & B

ifcc.org



What means «Emerging»?

DE GRUYTER Clin Chem Lab Med 2022; aop

#### **Opinion Paper**

Ronda F. Greaves\*, Larry Kricka, Damien Gruson, Helen Martin, Maurizio Ferrari and Sergio Bernardini, on behalf of the IFCC Emerging Technologies Division

### Emerging technology: a definition for laboratory medicine

- innovation
- relatively fast-growing
- future impact
- becoming apparent or prominent
- just beginning to exist
- uncertainty
- beginning to have economic success

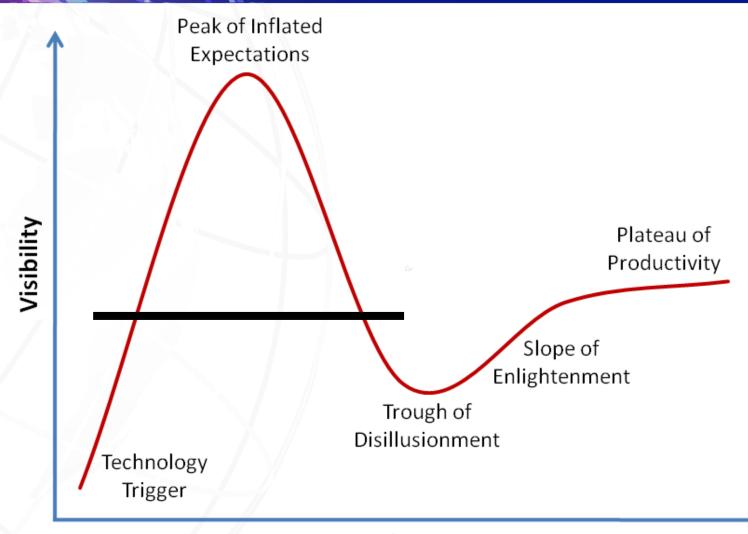
A radically novel and relatively fast-growing technology characterized by a certain degree of **coherence persisting over time** and potential to exert a considerable impact on the socio-economic domain(s) which is observed in terms of the composition of actors, institutions and patterns of interactions among those, along with the associated knowledge production processes. Its most prominent impact, however, lies in the future and so in **the emergence phase is still somewhat uncertain and ambiguous**"

Rotolo D.



How to flush out the most promising Emerging Technology?

#### Gartner hype cycle





HEALTH
TECHNOLOGY
ASSESSMENT:
"THE 6W"

**WHAT** 

WHY

**WHERE** 

**WHEN** 

**WHEREBY** 

WHO



### HTA Core Model

- 1. Current use of the technology (implementation level)
- 2. Description and technical characteristics of the technology
- 3. Safety
- 4. Effectiveness
- 5. Costs, economic evaluation
- 6. Ethical aspects
- 7. Organizational aspects
- 8. Social aspects
- 9. Legal aspects



# Health economic evaluations (HEEs)

Although LPs provide a unique expertise by combining medical and laboratory knowledge, their involvement in HEEs of laboratory tests is low. This implies that the specific laboratory expertise is frequently not considered in decision processes.

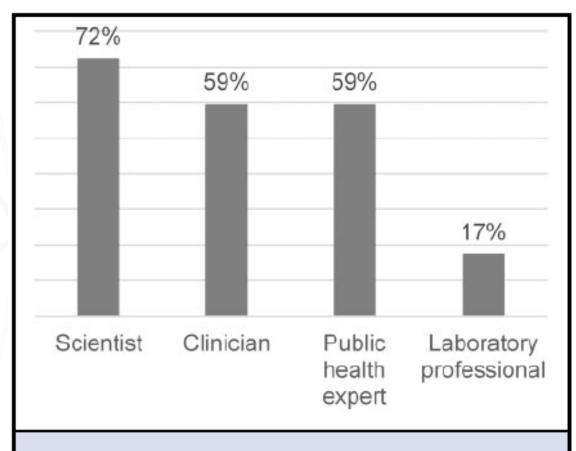
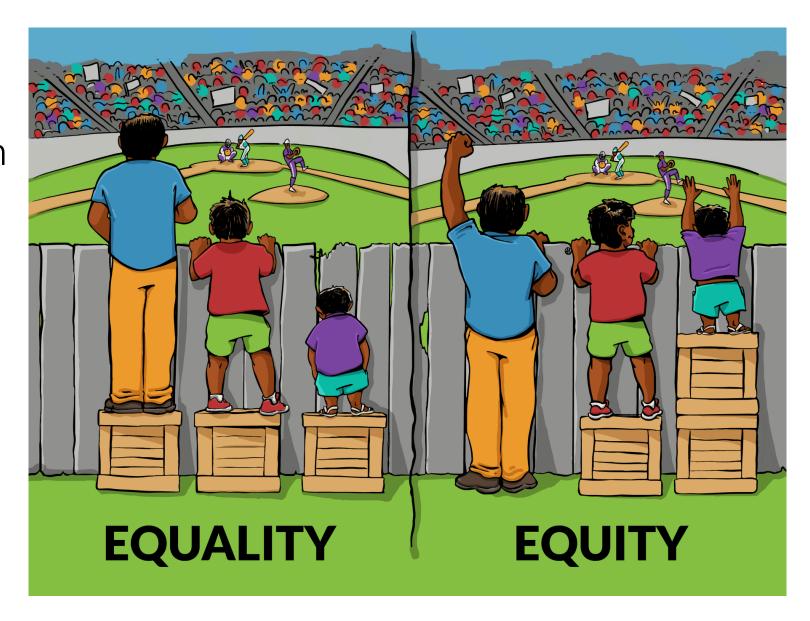


Fig. 2. Proportion of HEEs of laboratory tests authored by different professions (140 HEEs included).



Equity and globalization in Emerging Technologies implementation: a matter for IFCC!

The best possible in each context!



Innovation creating Countries (few and riches)

Innovation using Countries



#### Characteristics that make the difference in the adoption of Emerging technologies

clinical needs

healthcare models

Infrastructure e.g. water quality, electricity stability, health care process

current technologies available and options for support

ability to implement and sustain a new technology

communication channels

time (influencing decision making and the rate of adoption)

cultural issues

socioeconomic circumstances

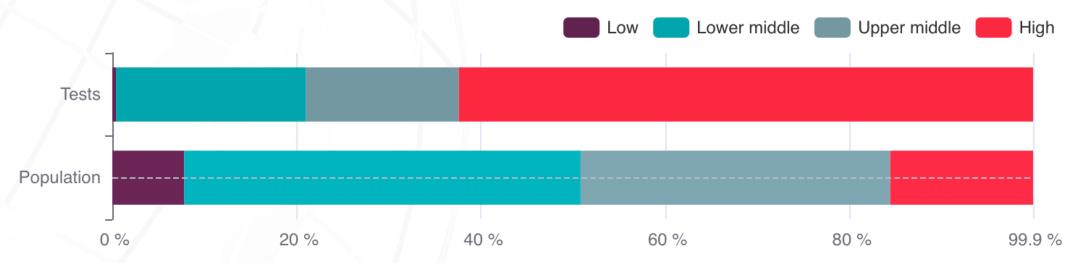


### Just an example of Inequity...



#### **COVID-19 Tests and population**

Percentage of performed tests and percentage of population across income groups worldwide





Source: finddx.org/covid-19/test-tracker





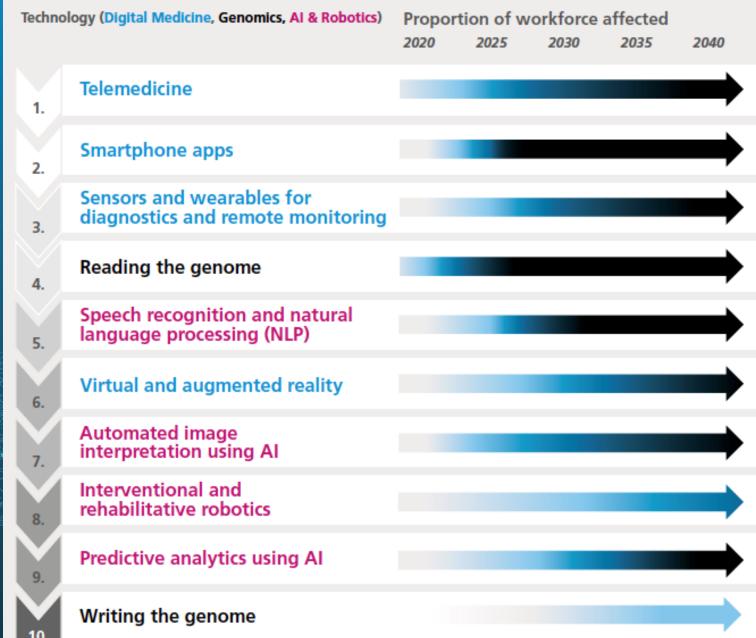
#### The Topol Review

### Preparing the healthcare workforce to deliver the digital future

An independent report on behalf of the Secretary of State for Health and Social Care February 2019



#### Technological advances impacting healthcare and the magnitude of disruption.





### WHO and Digitalization

**2005:** "to consider drawing up a long-term strategic plan for developing and implementing eHealth services...

**2013:** "to consider developing ... policies and legislative mechanisms linked to an overall national eHealth strategy".

**2018:** "a global strategy on digital health, identifying priority areas including where WHO should focus its efforts".

2020: "The global strategy on digital health 2020–2025



#### It's matter of DATA!

Dataset too large to reside in a single computer system and to complex for relational database management systems which utilize Structured Query Language (SQL)



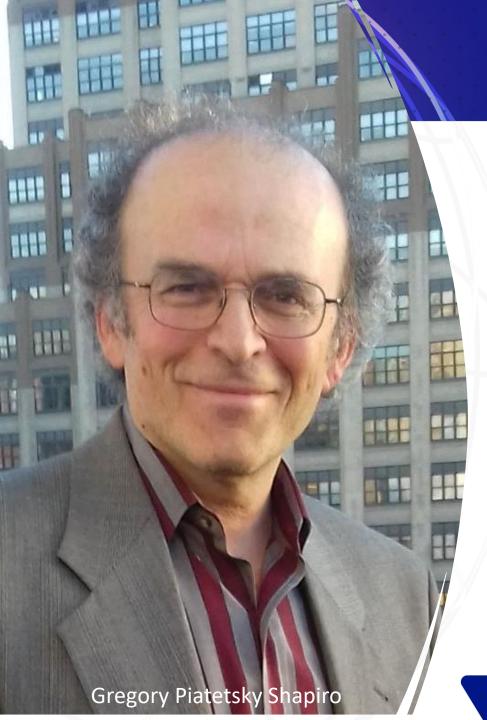


#### Data Fabric

"Often data remains siloed within applications, which means it's not being used as effectively as possible.

Data fabric integrates data across platforms and users, making data available everywhere it's needed.





The wisdom doesn't accumulate simply accumulating data

but

has to be extracted actively from data!

DATA MINING



# The Data Science Pyramid is the tool to reach the wisdom

Decision making

Machine Learning

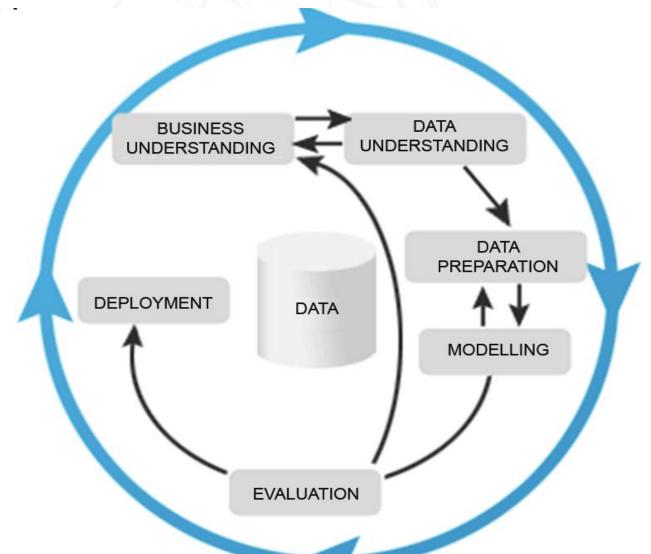
**Data Exploration** 

Data aggregating, Preprocessing and Warehousing

**Data Sources** 



#### How to climb Data Science Pyramid?



CRISP-DM
(Cross Industry Standard
Process for Data Mining)



Business Understanding

Data understanding

Data preparation

Modeling

**Evaluation** 

**Deployment** 

**Determine objectives** 

**Assess** situation

Detarmine data science goals

produce project plan Collect initial data

**Describe data** 

**Explore data** 

Verify data quality

**Select data** 

**Clean data** 

Construct data

Integrate data

Format data

Select modeling technique

Generate test design

build model

assess model

**Evaluate** results

Review process

Determine next steps

**Deploy plan** 

Monitor and mantain plan

produce final report

review project

Type of analytic	Focus	Tools	Question
Descriptive	Reporting	Statistic software Data visualization	What happened?
Diagnostic	Insight	Statistic software Data visualization	Why did it happen
Predictive	Forecasting	Statistic models Predictive modeling	What will happen
Prescriptive	Optimization	Predictive modeling Machine learning	What should I do?
Cognitive	Intelligence	Reinforcement learning Cognitive computing	What is the best that could happen?

#### CLASSIFICATION

categorical predictions

**REGRESSION** 

**SUPERVISED** 

**UNSUPERVISED** 

Numerical predictions

- Linear Regression
- Logistic Regression
- K-Nearest Neighbors
- Support Vector Machine
- Decision Trees
- Random Forest
- Boosted Trees
- Neural Networks

MACHINE LEARNING

DIMENSIONAL REDUCTION

**CLUSTERING** 

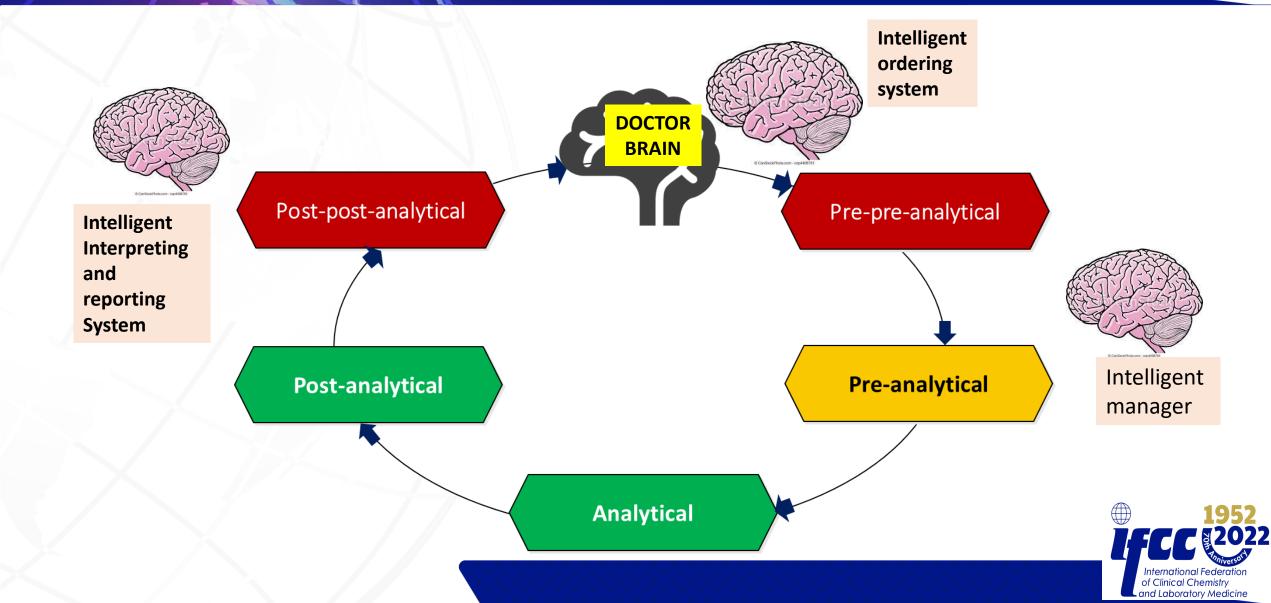
Dimensional Reduction

Principal Compenent Analysis Multidimensional Scaling

Clustering Algorithms

K-Means clustering Self-organising maps Hierarchical Clustering

### How the TTP might change?



### ML Applications

Digital Cell Morphology

Operational decision making

Predict test results from other test values

Expected diagnostic value from associate multivariate data

Identifying at Risk populations

Automated Review of instrument Data before reporting

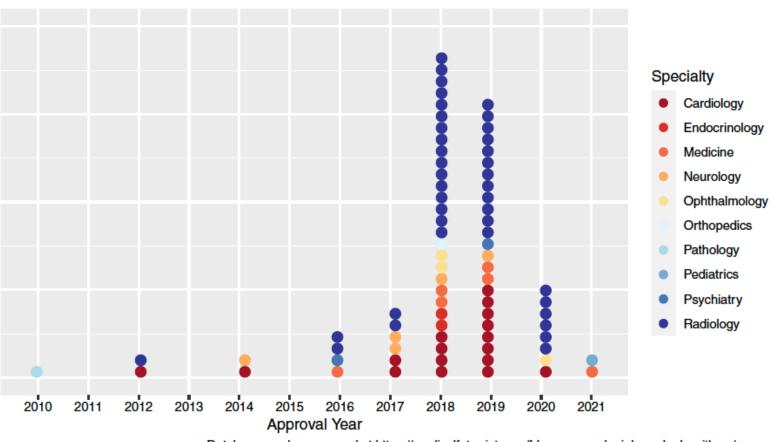
Interpreting workflow: normal/abnormal profile

Integrate Care Pathway management



#### Artifical Intelligence-based Software as Medical Devices

FDA-Approved Algorithms To Date

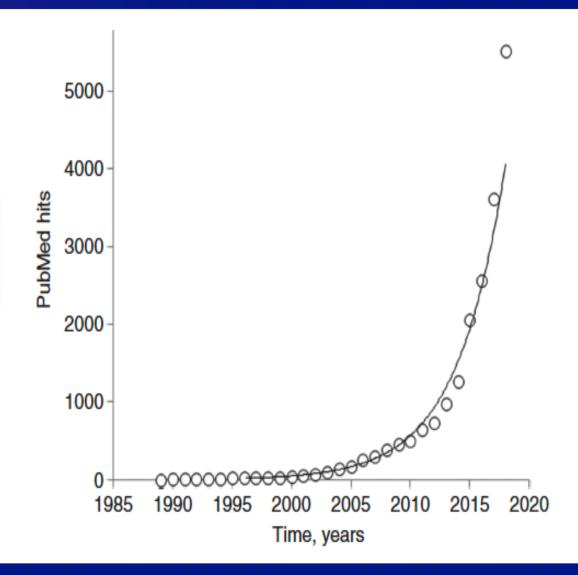


Database can be accessed at https://medicalfutur ist.com/fda-approved-ai-based-algorithms/



# The "Replication Crisis"

Exponential escalation of PubMed hits using the keyword "machine learning".





Clinical Chemistry 68:3 392-395 (2022)

#### **Opinion**

#### How Can We Ensure Reproducibility and Clinical Translation of Machine Learning Applications in Laboratory Medicine?

Shannon Haymond<sup>a,b,★</sup> and Stephen R. Master<sup>c,d</sup>



### ETD: Making the Point

June 9<sup>th</sup>, 2017; Athens EB approved a new IFCC Functional Unit: "Emerging Technology Division"

October 20<sup>th</sup>, 2017; Durban EB approved the Executive Committee members

March 11°, 2018; Rome First meeting ETD-EC



Clinica Chimica Acta 495 (2019) 570-589



#### Contents lists available at ScienceDirect

#### Clinica Chimica Acta

journal homepage: www.elsevier.com/locate/cca



#### Opinion paper

Key questions about the future of laboratory medicine in the next decade of the 21st century: A report from the IFCC-Emerging Technologies Division



Ronda F. Greaves<sup>a,b</sup>, Sergio Bernardini<sup>c,\*</sup>, Maurizio Ferrari<sup>d</sup>, Paolo Fortina<sup>e</sup>, Bernard Gouget<sup>f</sup>, Damien Gruson<sup>g</sup>, Tim Lang<sup>h</sup>, Tze Ping Loh<sup>i,j</sup>, Howard A. Morris<sup>k</sup>, Jason Y. Park<sup>l</sup>, Markus Roessler<sup>m</sup>, Peng Yin<sup>n</sup>, Larry J. Kricka<sup>o</sup>

### **Executive Committee**

Name Position		Term	Time of Office	
S. Bernardini IT	Chair	2nd	2021 01 - 2023 12	
P. Fortina US	Vice-Chair	2nd	2021 01 - 2023 12	
R. Greaves AU	Secretary	2nd	<mark>2021 01 - 2023 12</mark>	
D. Gruson BE	Member	2nd	<mark>2021 01 - 2023 12</mark>	
M. Roessler DE	Corporate Member	2nd	<mark>2021 01 - 2023 12</mark>	
P. Yan Liu CN	Corporate Member	1st	2023 01 - 2025 12	
M. Ferrari IT	Consultant			
L. Kricka US	Consultant			
J. Park US	Consultant			
H.Martin AU Consultant				



# Emerging Technologies in Pediatric Laboratory Medicine (C-ETPLM)

Name	Position	Country	Term	Time in Office
T. Lang	Chair	UK	2nd	2021 01 - 2023 12
T.P. Loh	Member	SG	2nd	2021 01 - 2023 12
C. M. Mak	Member	CN	2nd	2022 01 - 2024 12
I. Papassotiriou	Member	GR	2nd	2021 01 - 2023 12
Y.B. de Rijke	Member	NL	1st	2021 05 - 2023 12
L. Kyriakopoulou	Member	CA	1st	2022 04 - 2024 12
K. Kohse	Consultant	DE		
S. Geaghan	Consultant	US		
R. Greaves	ETD EC Liaison	AU		



## Emerging Technologies in Pediatric Laboratory Medicine (C-ETPLM)

**Corresponding** Full and Affiliate Member Societies

Martha Lyon Canadian Society of Clinical Chemists (CSCC)

Agnès Mailloux Société Française de Biologie Clinique (SFBC)

Sojit Tomo Association of Clinical Biochemists of India (ACBI)

Anita Devnath Association of Medical iochemists of India (AMBI)

Elena Dumin Israel Society for Clinical Laboratory Science

Atsushi Watanabe Japan Society of Clinical Chemistry (JSCC)

Audrone Eidukaite Lithuanian Society of Laboratory Medicine

Josephine Onakoya Association of Clinical Chemists Nigeria (ACCN)

Anne-Lise Bjørke-Monsen Norwegian Society of Medical Biochemistry

Ranya Abu Sair Palestinian Medical Technology Association (PMTA)

Josep Miquel Bauçá Sociedad Española de Medicina de Laboratorio (SEQCML)

Eresha Jasinghe Association for Clinical Biochemistry, Sri Lanka

Fatma Taneli Turkish Biochemical Society (TBS)

Joely Straseski American Association for Clinical Chemistry (AACC)
Tran Thi Chi Mai Vietnamese Association of Clinical Biochemists (VACB)



#### To identify, prioritize and coordinate projects to support the emerging science in pediatric laboratory medicine across the total testing process.









- Website documents
- Gap analysis / Scoping areas to develop educational solutions and other activities that will support developing countries especially. e.g. guidelines, best practice advice

tim.lang@nhs.net





# Committee on Mobile Health and Bioengineering in Laboratory Medicine

Name	Position	Country	Term	Time in Office	
B. Gouget	Chair	FR	2nd	2021 01 - 2023 1	2
K. Kotani	Member	JP	2nd	2022 01 - 2024 1	2
J. Nichols	Member	US	2nd	2022 01 - 2024 1	2
F. Desiere	Member-Roche	DE	2nd	2022 01 - 2024 1	2
M. Heydlauf	Member-Siemens	US	2nd	2022 01 - 2024 1	2
D. Gruson	EC Liaison	BE			

#### **Corresponding** Full and Affiliate Member Societies

Irena Korita Albanian Society of Clinical biochemistry and Laboratory Medicine (ASoLaM)

Ramy Khalil \* Egyptian Association of Healthcare Quality and Patient Safety (EAHQPS)

Pradeep K Dabla Association of Clinical Biochemists of India (ACBI)

Sanja Stankovic Serbian Society for Clinical Laboratory Medicine and Science (SCLM)

Evgenija Homsak Slovenian Association from Clinical Chemistry and Laboratory Medicine

(SZKKLM)

Zihni Onur Uygun Turkish Biochemical Society (TBS)

Neil Anderson The Association for Clinical Biochemistry & Laboratory Medicine (ACB) UK

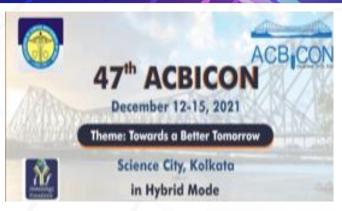
Juergen Becker Quidel

Julien Wallemacq Abbott

Alistair Gammie Ortho-Clinical Diagnostics, Inc.



# To promote the potential of e-health and m-health in laboratory medicine





#### Future of lab

Digitisation, automation and connectivity

31 January - 2 February 2022

DAY 3 - Wednesday, 2 February 2022

**SESSION 3 - ADVANCES IN THE LAB** 

10:00 -10:30 eHealth/ mhealth: How the lab medicine sector is changing?

Dr Bernard Gouget, IFCC-C-MHBLM; President, Healthcare Division Executive Committee, Cofrac;

President, National Committee for the selection of Reference Laboratories, Ministry of Health, Paris,

XXIV IFCC-EFLM EUROMEDLAB MUNICH 2021

Nov 28 - Dec 2, 2021







### XXVCONGRESO LATINOAMERICANO DE BIOQUÍMICA CLÍNICA CONGRESO DEL COLEGIO MEXICANO DE CIENCIAS DE LABORATORIO CLÍNICO

AACC

2022 AACC ANNUAL SCIENTIFIC MEETING + CLINICAL LAB EXPO

JULY 24-28 CHICAGO, IL











b.gouget@icloud.com



# Guidance for the Implementation of Custom-made Genomic Panels

Name	Position	Country	Term	Time in Office	
J. Morrissette	Chair	US	2nd	2022 01 - 2024 12	
OO. Soriyan	Member	NG			
C. Paolillo	Member	US			
M. Ewalt	Member	US			
C. Santonocito	Member	IT			
M. E. Marmarelis	Member	US			
M. Carroll	Member	US			
M. Murthy	Member	BW			
YM Martei	Member	BW			
C. Davies	Member	US			
J. Segal	Member	US			
R. T. Sussman	Member	US			
C Rushton	Member	US			

## Assist clinical laboratories in developing in-house NGS programs

- Genomics educational section
- Industries partners and Technologies of interest
- Common equipments for NGS assays
- Virtual and actual rapid genomics demonstration

• jemorris@pennmedicine.upenn.edu





### Single Cell and Spatial Transcriptomics

Name	Position	Country	Term	Time in Office
AP South	Chair	US	1st	2021 01 - 2023 12
RJ Cho	Member	US		
P. Fortina	Member	US		



### Provide a regularly updated perspective on the clinical diagnostic applications of single-cell and spatial transcriptomic technologies

- Work on a manuscript delineating the prerequisites required for the implementation of single cell in the clinical setting
- Review the current genomic testing platforms available in the clinic
- Investigation of new platforms for rapid single cell and spatial genomics
- Explore technologies for single cell somatic mutational profiling in tumor, inflammatory, and normal tissues
- Andrew.south@jefferson.edu





### Artificial Intelligence and Genomic Diagnostics

Name	Position	Country	Term	Time in Office
LJ Kricka	Chair	US	1st	2021 01 - 2023 12
LM Baudhuin	Member	US		
R Carling	Member	UK		
A Ertel	Member	US		
P Fortina	Member	US		
T Hope	Member	US		
C McCudden	Member	CA		
JY Park	Member	US		
S Polevikov	Member	US		
D Satchkov	Member	US		



### To develop a resource that will inform the IFCC community on developments and trends in the applications of artificial intelligence in clinical genomic.

- Survey on Al-driven software platforms for genomic analysis and interpretation
- Survey on the role of AI in genomic tests for detecting COVID-19
- Al glossaries
- Recommendations for data, source code, AI methods, and experiments in AI publications
- Documents collection on convergence of digital health, artificial intelligence with Universal Health Coverage, ethics and governance of AI, good ML practice, and the reproducibility and clinical translation of MI applications
- Current awareness (Al Index Report, References Update...)

kricka@pennmedicine.upenn.edu





#### **Metabolomics (WG-M)**

Name	<b>Position</b>	Country	Term	Time in Office
E. Fux	Chair	DE	1st	2021 10 - 2023 12
A. Bendt	Member	SG		
D. Di Natale	Member	IT		
D. Friedecky	Member	CZ		
J. Ivanisevic	Member	CH		
M. Lenski	Member	FR		
J. Otvos	Member	US		

#### **Corresponding** Full or Affiliate Member Societies

Qing Li Chinese Society of Laboratory Medicine (CSLM)

Marie Lenski Société Française de Biologie Clinique (SFBC)



# To evaluate and monitor emerging trends of Research in the field of Metabolomics

- "Sensor array and gas chromatographic detection of the blood serum volatolomic signature of COVID-19" iScience 2021
- Manuscript in progress: "View of IFCC Working Group on Metabolomics: From research to clinical diagnostics & prognostics"
- Website in progress

elie.fux@roche.com





### **Method Evaluation Protocols (WG-MEP)**

Name	Position	Country	Term	Time in Office
R. Greaves	Co-Chair	AU	1st	2022 05 - 2024 12
TP Loh	Co-Chair	SG	1st	2022 05 - 2024 12
B. Cooke	Member	AU		
C. Markus	Member	AU		
M. Tran	Member	VN		
R. Zakaria	Member	AU		
CS Ho	Consultant	CN		

M. Pieri Corresponding Member IT



# To provide high-level guidance and incorporate evidence-based procedures for method evaluation

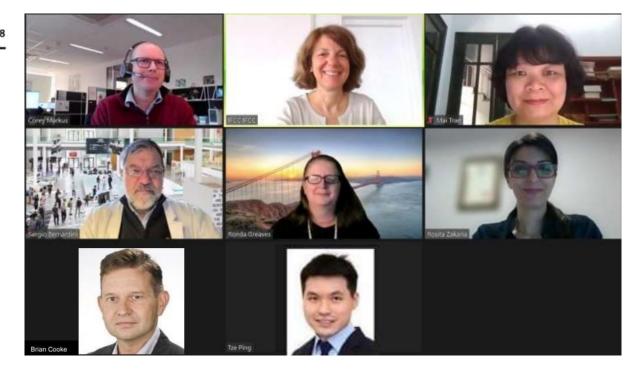
**DE GRUYTER** 

Clin Chem Lab Med 2022; ===(===): 1-8

#### **Opinion Paper**

Tze Ping Loh, Brian R. Cooke, Corey Markus, Rosita Zakaria, Mai Tran, Chung Shun Ho and Ronda F. Greaves\*

Method evaluation in the clinical laboratory; on behalf of the IFCC working group on method evaluation protocols



- ronda.greaves@vcgs.org.au
- tploh@hotmail.com



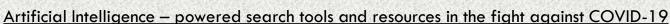
Collaborative Al and Laboratory Medicine Integration in Precision Cardiovascular Medicine

Damien Gruson, Sergio Bernardini, Pradeep Kumar Dabla, Bernard Gouget, Sanja Stankovic Clinica Chimica Acta, 509, October 2020, Pages 67-71

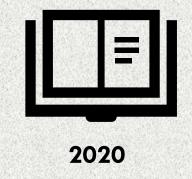
COVID-19: Armageddon before light?

Damien Gruson, Gabriel Ko, David Luu

eJIFCC Volume 31 n°2 - 2020



Larry J. Kricka, Sergei Polevikov, Jason Y. Park, Paolo Fortina, Sergio Bernardini, Daniel Satchkov, Valentin Kolesov, Maxim Grishkov eJIFCC Volume 31 n°2 - 2020



Key questions about the future of laboratory medicine in the next decade of the 21st century: A report from the IFCC-Emerging Technologies Division

Ronda F. Greaves, Sergio Bernardini, Maurizio Ferrari, Paolo Fortina, Bernard Gouget, Damien Gruson, Tim Lang, Tze Ping Loh, Howard A. Morris, Jason Y. Park, Markus

Roessler, Peng Yin, Larry J. Kricka.

Clinica Chimica Acta, 495, 570-589 (open access).

Sustainability in Healthcare: perspectives and reflections around laboratory.

Aroa Molero, Michele Calabrò, Maguelone Vignes, Bernard Gouget, Damien Gruson

Ann Lab Med. 2021 Mar 1;41(2):139-144.

Promoting BCLF identity in Belgrade with the e-nergized SMBS.

Gouget B. Gruson D., Bernardini S.

J Med Biochem 37: 1-5, 2019.

Loh TP, Ho CS, Hartmann MF, Zakaria R, Lo CWS, van den Berg S, de Rijke YB, Cooke BR, Hoad K, Graham P, Davies SR, Mackay LG, Wudy SA, Greaves RF. Influence of isotopically labeled internal standards on quantification of serum/plasma 17α-hydroxyprogesterone (17OHP) by liquid chromatography mass spectrometry. Clin Chem Lab Med. 2020 Sep 25;58(10):1731-1739. doi: 10.1515/cclm-2020-0318. PMID: 32697750

Woollard G, McWhinney B, Greaves RF, Punyalack W. Total pathway to method validation. Clin Chem Lab Med. 2020 Oct 25;58(11):e257-e261. doi: 10.1515/cclm-2020-0525. PMID: 32609639.

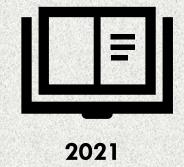
#### Emerging technologies in paediatric laboratory medicine

C. Mak, I. Papassotiriou, J. Zierk, K. P. Kohse, R. F. Greaves, S. M. D. Geaghan, et al.

Journal of Laboratory Medicine 2021 Vol. 45 Issue 6 Pages 245-248. DOI: doi:10.1515/labmed-2021-0097.

https://doi.org/10.1515/labmed-2021-0097

Detection of Vitamin D Metabolites in Breast Milk: Perspectives and challenges for measurement by Liquid Chromatography Tandem-Mass Spectrometry TC. Tuddenham, R. F. Greaves, A. E. Rajapaksa, J. D. Wark and R. Zakaria Clin Biochem 2021. Accession Number: 34419456 DOI: 10.1016/j.clinbiochem.2021.08.003



Newborn bloodspot screening in the time of COVID-19

F. Greaves, J. Pitt, C. McGregor, M. Wall and J. Christodoulou

Genet Med 2021 Vol. 23 Issue 6 Pages 1143-1150. Accession Number: 33442021 PMCID: PMC7804212 DOI: 10.1038/s41436-020-01086-

6. https://www.ncbi.nlm.nih.gov/pmc/articles/PMC7804212/pdf/41436 2020 Article 1086.pdf

#### Serum Amyloid A Protein as a useful biomarker to predict COVID-19 patients severity and prognosis

Pieri, M. Ciotti, M. Nuccetelli, MA Perrone, MT Cali`, MS Lia, M. Minieri, S. Bernardini International Immunopharmacology 95 (2021) 107512

#### Clinical validation of a second generation anti-SARS-CoV-2 lgG and lgM automated chemiluminescent immunoassay

Pieri, M. Nuccetelli, E. Nicolai, S. Sarubbi, S.Grelli, S. Bernardini

Journal of Medical Virology 2021;93:2523-2528.

#### NGS in more labs? IFCC group aims to ease the way

Interview to Dr. Jennifer Morrissette, IFCC working group chair

**CAP Today** 

Desiere F, Kowalik K, Fassbind C, Assaad RS, Füzéry AK, Gruson D, Heydlauf M, Kotani K, Nichols JH, Uygun ZO, Gouget B. Digital Diagnostics and Mobile Health in Laboratory Medicine: An International Federation of Clinical Chemistry and Laboratory Medicine Survey on Current Practice and Future Perspectives. J Appl Lab Med. 2021 Jul 7;6(4):969-979. doi: 10.1093/jalm/jfab026. PMID: 33982076.

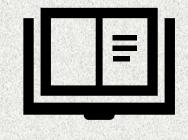
Mougang YK, Di Zazzo L, Minieri M, Capuano R, Catini A, Legramante JM, Paolesse R, Bernardini S, Di Natale C. Sensor array and gas chromatographic detection of the blood serum volatolomic signature of COVID-19. iScience. 2021 Aug 20;24(8):102851. doi: 10.1016/j.isci.2021.102851. Epub 2021 Jul 10. PMID: 34308276; PMCID: PMC8272622.

Current and emerging technologies for the timely screening and diagnosis of neonatal jaundice.

Mercy Thomas Ronda F. Greaves, David G. Tingay, Tze Ping Loh, Vera Ignjatovic, Fiona Newall, Michelle Oeum, Mai Thi Chi Tran, Anushi E. Rajapaksa

Critical Reviews in Clinical Laboratory Sciences Volume 59, 2022 - Issue 5

mpact of COVID-19 on pediatric laboratory medicine: an IFCC C-ETPLM, SSIEM, ISNS global survey Tze Ping Loh, Ronda F. Greaves, Chloe M. Mak, Gajja S. Salomons, James R. Bonham, Tim Lang eJIFCC Volume  $33 \, n^{\circ} \, 2 - 2022$ 



2022

Gruson D, Dabla P, Stankovic S, Homsak E, Gouget B, Bernardini S, Macq B. Artificial intelligence and thyroid disease management: considerations for thyroid function tests. Biochem Med (Zagreb). 2022 Jun 15;32(2):020601. doi: 10.11613/BM.2022.020601. PMID: 35799984; PMCID: PMC9195598.



In progress





### What to do as soon as after GC?

- WG- Health Technology Assessment
- WG-Neonatal bilirubin standardization (SD ETD interphase)
- Renewal of the membership by the end of 2023
- Involvement in ETD functional units:

Young Scientists
other NSs
IT Companies
Data Scientists
Clinicians

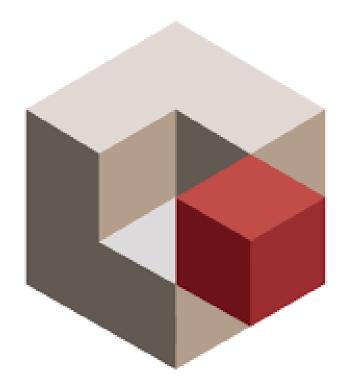




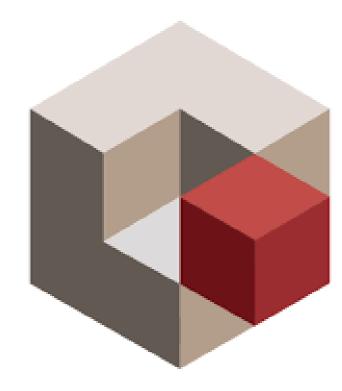


# Ten cornerstones in ETD perspective

- Implement LP knowledge at the interface between digital technologies and Laboratory Medicine
- Contribute to define features of digital transformation of Lab Med
- Diffuse the benefits of digital health technologies in the IFCC Community equitably
- Allow IFCC to be part of the ecosystem of Health digital trasformations
- Encourage elements such as access to connectivity, data interoperability, and data security in IFCC members



- Harmonise data handling, protection and governance considering different cultural, political and societal influences in different countries
- Get in touch with big technology companies focused in health service and virtual models of care, to work in sinergy at Lab Med models
- Include in the TTP, data from real and virtual life digital trails
- Encourage data solidarity between IFCC National members
- Work in sinergy with others IFCC Divisions and functional units





### THANKS!

For further information, visit <a href="https://www.ifcc.org">www.ifcc.org</a> | <a href="mailto:eacademy.ifcc.org">eacademy.ifcc.org</a>













